

**MINUTES OF MEETING
OF THE BOARD OF DIRECTORS OF
THE UNIVERSITY OF TEXAS/TEXAS A&M INVESTMENT MANAGEMENT COMPANY**

The Board of Directors (the "Board") of The University of Texas/Texas A&M Investment Management Company (the "Corporation") convened in an open meeting on **September 10, 2020**, in person and by means of video and telephone conference enabling all persons participating in the meeting to hear each other, at the offices of the Corporation located at 210 West 7th Street, Suite 1700 in Austin, said meeting having been called by the Chairman, Jeffery D. Hildebrand ("Chairman"), with notice provided to each member in accordance with the Bylaws. The audio portion of the meeting was electronically recorded and broadcast over the Internet. Participating in the meeting were the following members of the Board:

Jeffery D. Hildebrand
Ray Rothrock
Robert Gauntt
Janet Handley
R. Steven Hicks
Janiece Longoria
Ray Nixon
Clifton L. Thomas, Jr.
James C. "Rad" Weaver

thus constituting a majority and quorum of the Board. Employees of the Corporation attending the meeting were Britt Harris, President, CEO and Chief Investment Officer; Rich Hall, Deputy Chief Investment Officer; Joan Moeller, Secretary and Treasurer; Cecilia Gonzalez, Corporate Counsel and Chief Compliance Officer; Carolina de Onis, General Counsel; Scott Slayton, Managing Director – Tactical Asset Allocation; Russ Kampfe, Managing Director – Fixed Income; Uzi Yoeli, Managing Director – Risk Management; Tim Jones, Director – Risk Management; and other team members. Other attendees were James B. Milliken, Chancellor of The University of Texas ("UT System") System; David Rejino of The Texas A&M University System; Jerry Kyle of Orrick, Herrington, & Sutcliffe LLP; and Keith Brown of the McCombs School of Business at UT Austin. Chairman Hildebrand called the meeting to order at 9:00 a.m. Copies of materials supporting the Board meeting agenda were previously furnished to each member of the Board.

Minutes

Before moving to approval of the minutes, Chairman Hildebrand welcomed Ms. Carolina de Onis as the Corporation's General Counsel and asked her to introduce herself. After her introduction, the Board moved to the approval of the Minutes of the Board of Directors Meetings held on June 11, 2020. Upon motion duly made and seconded, the following resolution was unanimously adopted by the Board:

RESOLVED, that the minutes of the Meeting of the Board of Directors held on June 11, 2020, be, and are hereby, approved.

Corporate Resolutions

Election of Corporate Officers

Chairman Hildebrand recommended that Michael Dean and Carolina de Onis be appointed as officers of the Corporation. Managing Directors are considered officers of the Corporation and Mr. Dean was appointed Managing Director – Human Resources, effective September 1, 2020. Ms. de Onis was appointed as Managing Director – General Counsel, effective August 31, 2020. Upon motion duly made and seconded, the following resolution was unanimously adopted:

RESOLVED, that Michael Dean and Carolina de Onis are hereby appointed to the office of Managing Director of the Corporation to serve until the next Annual Meeting of the Corporation or until his or her resignation or removal.

Market Update

Chairman Hildebrand asked Mr. Harris and Mr. Hall to present the Corporation's market update. Mr. Harris briefly recognized the hard work and efforts of the Team that have gone into maintaining productivity during the pandemic. Next, Mr. Hall provided an update on the Corporation's assets under management and performance results as of June 30, 2020. He reported the Corporation had \$49.1 billion of assets under management. He reviewed the market dashboard, economic forecast, and current economic regime. Mr. Hall concluded with a recap of health and real economy issues and government responses. Mr. Hall answered questions from the Directors and turned the presentation over to Mr. Harris who provided an overview of the financial markets going forward. Mr. Harris reviewed the increasing debt cycle and the change in yields during bear markets. He discussed GDP growth during expansions and inflation breakeven. Next, he discussed bonds and the change in yields and duration, and equity risk premium trends. Mr. Harris reviewed index concentration, equities and US dollar outperformance, and the US/China relationship. Mr. Harris concluded with an overview of the outlook on energy and the influence of millennials going forward. Mr. Harris then answered questions from the Board.

Tactical Asset Allocation Presentation

Chairman Hildebrand asked Mr. Slayton to provide an update on UTIMCO's Tactical Asset Allocation ("TAA") activities and progress in 2020. Mr. Slayton began with an introduction to TAA, the team, and the efforts ahead of them. He provided an overview of the global tactical asset allocation framework and development and reviewed the models utilized. Mr. Slayton discussed TAA results, including adding \$23 million to the total endowment so far in 2020. He also reviewed liquidity and noted that August was one of the best in equity performance and tech. Mr. Slayton concluded with a review of leading indicators and noted that the most important take away is that the US and global economy are in the early stages of a new economic expansion being driven by liquidity. Mr. Slayton then took questions from the Board.

Fixed Income Presentation

Chairman Hildebrand asked Mr. Kampfe to provide an update on Fixed Income to the Board. Mr. Kampfe provided a summary on the team's objectives, philosophy, experience, and performance and touched on the priorities going forward. He gave a brief overview of the role of Fixed Income in the endowments and discussed market performance as of June 30, 2020. He made note that despite a once-in-a-century

economic black swan, the portfolio fulfilled its objectives with diversification, liquidity, absolute return, and alpha. Mr. Kampfe discussed attribution and gave a more detailed description of 2020 priorities. Next, he reviewed the portfolio optimization project and the bond market. Mr. Kampfe answered the Directors' questions.

Risk Management Presentation

Chairman Hildebrand asked Uzi Yoeli to lead the presentation on Risk Management. Dr. Yoeli began by introducing the Risk Management Team and their purpose in the Corporation. He reviewed key models and discussed bear market indicators. Next, he discussed the bubble indicator history and the 2020 Risk Management plan. Dr. Yoeli reviewed liquidity management and rebalancing and discussed risk utilization and commitment targets. Dr. Yoeli then turned the presentation over to Dr. Jones who discussed the new risk system and the objectives going forward. Dr. Jones reviewed the Barra timeline and risk dashboard and provided examples for how this will be collaborated across the investment teams. Dr. Yoeli and Dr. Jones answered questions from the Board.

Report from Audit and Ethics Committee

Chairman Hildebrand asked Director Handley to provide a report on behalf of the Audit and Ethics Committee (the "Committee"). Director Handley reported that the Committee met via teleconference on September 3, 2020. The Committee approved the minutes of its June 4, 2020 meeting; received an update on UTIMCO's compliance, reporting, and audit matters for the quarter ended May 31, 2020, including an update on the FY 2020 Action Plan and the report on new contracts of \$250,000 or more entered into since the last Board meeting. The Committee also listened to a presentation of the unaudited financial statements for the Funds for the nine months ended May 31, 2020, and the Corporation for the ten months ended June 30, 2020.

Report from Cyber Risk Committee

Chairman Hildebrand asked Director Rothrock to provide a report from the Cyber Risk Committee. Director Rothrock reported that the Cyber Risk Committee met via teleconference on September 3, 2020. The Cyber Risk Committee approved minutes of its June 4, 2020 meeting and met in Executive Session to receive a report on the Corporation's information resources technology and information security program, including an update on information security metrics and the Ernst & Young recommendations project.

Report from Risk Committee

Chairman Hildebrand asked Director Gauntt to provide a report from the Risk Committee. Director Gauntt reported that the Risk Committee met via teleconference on September 3, 2020. The Risk Committee approved the minutes of its June 4, 2020 meeting and the June 4, 2020 joint meeting with the Policy Committee; received a report on fund compliance matters for the quarter ended May 31, 2020, including a risk dashboard, as well as a review of the quarterly report on the Institutional Compliance Program and the

FY 2020 Action Plan. The Risk Committee also received a market and portfolio risk update and a report on the new risk system.

Report from Compensation Committee

Chairman Hildebrand asked Director Rothrock to provide a report from the Compensation Committee. Director Rothrock reported that the Compensation Committee met via teleconference on September 3, 2020. The Compensation Committee approved the minutes of its June 4, 2020 meeting and met in Executive Session for the purpose of deliberating individual personnel compensation and evaluation matters.

Report on 2021 Meeting Dates

Chairman Hildebrand presented the 2021 UTIMCO Board Meetings schedule and Committee Meetings schedule.

Adjourn

There being no further business to come before the Board, the meeting was adjourned at approximately 11:33 a.m.

Secretary: 
Joan Moeller

Approved:  Date: 
Jeffery D. Hildebrand,
Chairman, Board of Directors of
The University of Texas/Texas A&M Investment Management Company